Introduction

Electric utilities must provide power in real time. This can be tricky because power usage fluctuates as utility customers go through their daily routines and weather changes. However, the utility company must constantly provide power and meet the community's electric needs every second of every day. That power requirement is called demand.

When demand is greater than the power available, it places a strain on the utility system to provide all the required power. Therefore, many utilities add a demand charge to the bills of large customers to offset differences between supply and demand. These demand charges can account for more than 50% of a business's monthly electricity bill. Thus understanding and managing demand should be an element of a business's energy management program.

Understanding Demand

Electric bills have two metered items: demand and energy. Energy is the power consumed over time while demand is the power being consumed at a given time. Check the units of measurements when reviewing your electric bill. Demand is recorded in kilowatts (kW) or kilovolt-amperes (kVA) while energy is measured in kilowatt-hours (kWh).

Demand is instantaneous and depends on how much electricity-consuming equipment a facility runs simultaneously. When a location operates multiple pieces of equipment at the same time, on the same meter, the electric demand requirements for all are summed.

The rate at which electricity is being used by the facility at any given moment is actual demand while the highest rate during a billing period would be maximum demand. Utilities can bill customers for their maximum demand on top of their electric usage (kWh), depending upon electric rate structure or tariff.

Need Help...

- establishing an energy program,
- training a team,
- or educating employees about energy bills?

Contact the Kentucky Pollution Prevention Center!
Website: www.kppc.org
Email: info@kppc.org
Phone: 502-852-0965
Demand Management
Demand management requires manipulating load demands from the consumer end (i.e. controlling the amount of equipment consuming electricity and when equipment is used). This can be achieved by adjusting electricity usage behaviors, developing better energy use plans and participating in incentive programs offered by your utility. Together this equals a significant amount of monitoring and control, on top of understanding tariffs and communicating with your utility.

Rate Class
If you have looked at your household electric bill of late, you probably did not notice a demand charge. This is because power utility companies classify electric service according to rate class. A rate class is a group of customers that have similar usage characteristics. There are three basic rate classes: residential, commercial, and industrial. Demand charges are generally applied to commercial and industrial customers, not residential consumers.

Tariffs
Most utilities in Kentucky are regulated by the Kentucky Public Service Commission (KY PSC); the exceptions are the Tennessee Valley Authority (TVA) supplied cooperatives and municipalities. Utilities regulated by the KY PSC must file their tariffs to be reviewed and approved by the KY PSC. While tariffs for municipal utilities are approved by the local authority, such as a local board or commission. Tariffs outline the service agreements between the customer and the utility, including billing and payment information, as well as the rights and responsibilities of each party in the agreement.

Find your tariff online in Kentucky Public Service Commission's Tariff Library!
Visit: https://www.psc.ky.gov/Home/Library?type=Tariffs

Rate Plans
It is important to understand tariffs because how a customer’s electric bill is calculated is directly linked to a specific tariff. These rates differ across utilities and are calculated depending on the customer’s rate plan. Rate plans specify the rules for how customers’ bills are calculated. Utilities typically offer multiple types of rate plans. Common rate plans include:

- **General Service Rates** represent charges based on electric use ($/kWh).
- **Power Service Rates** represent charges based on electric demand ($/kW or kVA) and electric usage ($/kWh).
- **Time of Day Rates** represent charges based on the time of day. Flexibility in scheduling is key here. You can schedule activities to take place during a specific time of day, when charges are low.

Review Your Options
Customers may pay more or less for the same amount of electricity under different plans. Review the available rate plans to see if you fit the criteria for a lower cost rate structure. A new rate plan may be more cost effective, depending upon your situation. For example, if your building once was a large manufacturing building but now is a warehouse, you may be on an old rate plan that charges a flat rate for a higher demand than you use. Contact your utility company to discuss/change your current rate plan. Make time to review your current tariff and rate plan to see if and how demand charges are applied.
Demand Management Basics

Demand and Rates
Understanding how demand is calculated by the utility can help customers determine how their actions affect their facility’s electric bill. Below are a few ways which a facility may be billed for demand.

- **Actual Demand** is a charge based on actual demand used at the facility.
- **Ratchet Demand** is a charge based on the maximum demand of previous billing cycles. Typically the maximum demand of the previous 11 months is used. The charge will be for the maximum set by the tariff even if the current month’s is lower.
- **Contract Minimum Demand** is a demand minimum set by the utility company based off of expected operations.
- **Time of Day Demand** is when demand data is recorded throughout the day, normally in 15 or 30 minute intervals. The maximum demand is recorded for different time periods during the day which are often base, intermediate, and peak. These can change seasonally.
- **Low Power Factor** is the ratio of actual power used in a circuit to the apparent power delivered to the circuit. It is an expression of energy efficiency. A low power factor requires a higher current to supply the loads, thus increasing the overall operating cost. Some utilities apply a surcharge for low power factors.

Use Your Energy Bill
For proper demand management a facility must first analyze the demand requirements of its equipment. To do this, collect and graph demand data from at least 12 consecutive billing periods. Look for patterns in your demand data by answering questions like:

- Is the demand charge based on actual or ratchet demand?
- Does the peak occur at a specific time(s)?
- Is it necessary for the peak to happen then?
- Does it match production schedules (lunch breaks, downtime, etc.)?
- Does it match climate or weather patterns?
- What is the minimum demand that is required at all times?
- What equipment truly needs to operate simultaneously?
- What equipment can have staggered operating schedules?

Load Shifting
While analyzing your data, double check for a large peak or peaks in demand that consistently occurs during a certain segment(s) of time or equipment operation schedules. If this is happening, you may want to pursue load shifting. The purpose of load shifting is to reduce your maximum demand. Load shifting can be achieved by methods like:

- If possible, shift large demand loads to low-activity periods (i.e. early morning or overnight).
- Try not to simultaneously operate multiple pieces of equipment with high-demand requirements.
- Avoid unnecessary energy use, especially during periods of time when demand is high (i.e. do not leave the lights or pieces of equipment on which are not in use).

**Did You Know...**
A facility’s environmental compliance requirements can be impacted by making changes like changing out equipment, using a new product in your process, etc.

The Environmental Compliance Assistance Program is here to help!

**Email:** envhelp@ky.gov  
**Phone:** 502-782-6189
Methods and Solutions

After reviewing your demand data, an in-depth report should be written and a summary circulated internally. Address these items with the appropriate department teams. While doing this, it is important to remember that demand is not a function of run time. It is a function of the power requirements of an individual piece of equipment and how much equipment is on at any given time. Therefore facilities can control demand by:

- Installing energy efficiency equipment that reduces the rate of energy consumption.
- Right-sizing equipment to fit the job.
- Rescheduling energy-intensive activities for lower load times of the day.
- Looking at energy storage solutions that allow for shifting loads.

Implementing Change

Develop and implement an action plan. One way to achieve this is by using a team approach. The team approach can be one team per facility or a network of teams. A team approach assists with buy-in from all levels of the organization. Full management support is key for success. If workers feel that management is disrespectful to their efforts, there will be a reluctance to continue which will ultimately derail the objective.

Recognize Achievements

Take time to internally recognize the contributions of teams and individuals. This helps to reinforce the value of sustainability, encourages greater improvement and maintains motivation. External recognition from a third party validates the importance of sustainability endeavors, provides satisfaction to those who earned the award and enhances the company's public image.

Summary

Let's recap. Demand is the measure of the amount of power used to run machinery and equipment at any given time. When demand is greater than the power supply available, it places a strain on the utility system. Therefore many utilities add a demand charge to the bills of large customers to reflect the costs expended to provide the required demand. Thus understanding and managing demand should be an element of a business's energy management program. By understanding how your facility and equipment operates, it is possible to manage demand by adjusting electricity usage behaviors and developing better energy use plans. Also, make time to talk to your utility about how incentive programs, rate plans and tariffs impact your facility's demand management efforts and electric bill.

Additional Resources

Kentucky Pollution Prevention Center
- www.kppc.org
- info@kppc.org
- 502-852-0925

Kentucky Office of Energy Policy
- https://eec.ky.gov/Energy/Pages/default.aspx

Kentucky Public Service Commission
- https://psc.ky.gov/
- psc.consumer.inquiry@ky.gov
- 1-800-772-4636

Recognition Opportunity...
Kentucky Excellence in Environmental Leadership (KY EXCEL) is a program that recognizes environmental achievements throughout Kentucky.

For details, contact KY EXCEL!
Email: envhelp@ky.gov
Phone: 502-782-6189
Demand Basics
To manage electricity, a business must not only know how much is used but also understand a facility’s demand. For help, look below for some basic points.

**Defined**
Demand is the measure of the amount of power used to run machinery and equipment during a certain period of time. When multiple pieces of equipment are operating at the same time, the total demand is cumulative.

- When demand is greater than supply of available power, the utility system is strained.
- For most utilities, demand is calculated based on the average load placed within 15 to 30 minute intervals.
- Maximum demand is the point at which demand is at its highest. Utilities may bill for maximum demand because it is challenging for them to anticipate and deliver power to everyone’s peaks.

**Measuring Demand**
Demand can be recorded in kilowatts (kW) or kilovolt-amperes (kVA). KW is the measurement of actual power (i.e. the power necessary to run equipment), while kVA is the measurement of apparent power (i.e. the power necessary supplied by the utility based on the facility’s power factor).

**Power Factor**
Power factor (PF) is an expression of energy efficiency and is the ratio of actual power used in a circuit to the apparent power delivered to the circuit.

PF is measured on a scale from 0 to 1 and is often expressed as a percentage. The lower the percentage, the less efficient power usage is (e.g. a 96% PF represents more efficiency than a 75% PF).

A PF equal to 1 (or 100%) would reflect a perfectly efficient system where all apparent power is converted to actual power. Note: No system is completely efficient.

**Explained Another Way**

\[
\text{Power Factor} = \frac{\text{Actual Power (kW)}}{\text{Apparent Power (kVA)}}
\]

The efficiency of an electrical system's ability to convert apparent power into actual power is expressed by a power factor.

*Poor power factor matters* to companies because it can result in:
- Reduction in the amount of available usable power.
- Requires a higher current to supply loads, due to less usable power.
- Higher overall operating cost, due to a higher current requirements.
- Potential surcharges applied to electric bill by the utility.
Load Shifting Overview

Maximum demand and energy costs can be reduced by load shifting. Look below for some "how-to" details.

POSSIBLE STRATEGIES

- Stagger start-up of high-demand machinery
- Shift large demand loads to low-activity periods if possible (for example, overnight or early morning)
- Avoid simultaneous use of multiple high-demand equipment
- Avoid unnecessary energy use (i.e. leaving the lights on, etc.) especially during periods of high demand

Analyze your electricity use data for patterns. There may be a large peak during a consistent segment of time.

If this is occurring, you may want to pursue load shifting methods. The purpose of load shifting (i.e. load balancing, shedding, etc.) is to reduce your maximum demand.

In both examples above, the customer consumed 25,000 kWh in a 30 day billing period. Therefore the energy charge in both examples would be the same. In the top example, the customer's peak demand is 65 kW while the peak demand was reduced from 65 kW to 50 kW by shifting the energy load. By simply shifting the energy load to reduce the peak demand, our example customer save on demand/electric costs during a 30 day billing period.